New business models and market analysis towards electric Mobility as a Service (eMaaS)

J. Roberto Reyes G., Steven Haveman, Marlise Westerhof, G. Maarten Bonnema

University of Twente, Faculty of Engineering Technology. Department of Design, Production and Management, Group of Multidisciplinary Systems Design

The demand of shared mobility and multimodal transport services is expected to significantly increase during the coming years [1], [2], [3]. The market research company Frost & Sullivan forecasted that the number of car sharing users worldwide in 2025 will increase 5 times in comparison with 2015, at a compound annual growth rate (CAGR) of 16.4% [4]. Figure 1 shows the increase in the number of car sharing users from 2006.

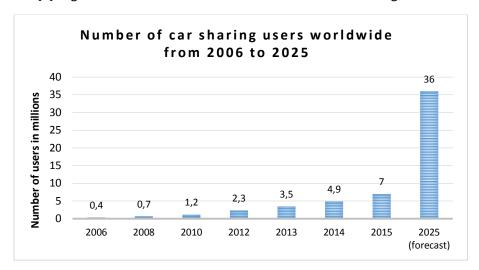


Figure 1: Number of car sharing providers users worldwide.

Source: [5] (Original source: [4])

In response to such demand, new mobility concepts such as Mobility as a Service (MaaS) and electric Mobility as a Service (eMaaS) will become a commonplace. However, in order for new MaaS and eMaaS operators to become competitive, innovative business models (BMs) and market strategies are needed. An online survey conducted in 2017 [5], showed that in the United Kingdom (UK) only 14% of respondents have ever used car sharing services. Figure 2 shows the frequency of car sharing usage in the UK in 2017.

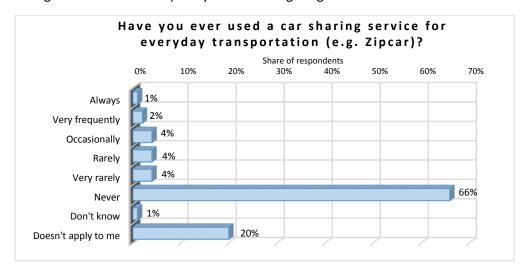


Figure 2: Frequency of car sharing usage in the UK in 2017.

As part of the eMaaS project, one of the research lines of the University of Twente within the project focuses on analysing the current BMs used in practice by shared mobility and multimodal transport companies. Furthermore, a market analysis over existing providers, apps, and technology platforms is also being conducted. The goal of the analysis is to provide an overview of the state-of-the-market for MaaS and eMaaS endeavours, and to determine new business models and distinguishing features that can be provided within the eMaaS solution to achieve a competitive advantage.

The analysis is divided for each of the groups under study independently, namely e-Mobility providers, e-Mobility apps, and Technology platforms that are employed for providing e-Mobility services. Each group is assessed under certain aspects, such as registration fees, services fees, number of users, type of (mobility) service or by the countries where the service is offered.

The analysis, for example, looks into the number of users of e-Mobility apps and the rating that they have given to such apps in Google Play. With this data, we want to have insight of the user preferences and the most successful business models. Figure 3 shows the number of downloads for e-Mobility apps in Google Play.

Number of downloads of (e-)Mobility apps 500+ Witkar WienMobil 7 100k+ Whim 50k+ 50k+ Urbi TURNN TripGo 10k+ Travel Car 10k+ TADAA! StudentCar Stappin 10k+ stadmobil I Charging 1k+ 10k+ SnappCar 500+ OP-vhteisauto . MyWheels 500+ 1k+ 100+ 1k+ KAV4Go 10k+ HiyaCar GVH 10k+ ire en Wheels 500+ GoEuro 5k+ 1k+ Go LA asyCar club Drivy DriveNo ConnectCar Cars-scanner Car2go 7 500k+ 500000 1500000 2000000 1000000

Figure 3: Number of downloads of e-Mobility apps in Google Play.

Source: Own elaboration with data from [6]

Finally, the results of the analysis will determine what are the strengths and weaknesses of the key players within shared mobility and multimodal transport fields, and how the core characteristics of their BMs can contribute to the further development of eMaaS.

References

- [1] PwC; Strategy&, The 2017 Strategy& Digital Auto Report, Retrieved from https://www.strategyand.pwc.com, accessed on 2018-09-20
- [2] C. Freese et. al., Shared Mobility How new businesses are rewriting the rules of the private transportation game, Think Act, Roland Berger Strategy Consultants, Munich, 2014
- [3] H. Kaas et. al., Automotive revolution-perspective towards 2030, McKinsey & Company, 2016
- [4] Frost & Sullivan, https://store.frost.com/future-of-carsharing-market-to-2025.html, accessed on 2018-09-20
- [5] Statista, https://www.statista.com/, accessed on 2018-09-20
- [6] Google Play, https://play.google.com/store, accessed on 2018-09-20

Authors



J. Roberto Reyes García holds a Bachelor degree in Mechatronics and a Master degree in Industrial Engineering, both by the Instituto Politécnico Nacional (IPN) in Mexico; and a Professional Doctorate in Engineering (PDEng) by the University of Twente. He has industrial experience in the fields of Industry 4.0, Maintenance Engineering & Management, and the (Industrial) Internet of Things. He currently works as a Junior Researcher at the University of Twente within the Multidisciplinary Systems Design group. His research focuses on data-driven models for the promotion of electric mobility in Europe, and data-driven architectures and business models for the development of an electric Mobility as a Service (eMaaS) solution. E-mail address: j.r.reyesgarcia@utwente.nl



Dr. Ir. Steven Haveman holds a Doctoral Degree as well as a Master's degree in Industrial Engineering, both achieved at the University of Twente. His doctoral research, titled "COMBOS: Communicating Behaviour of Systems", established a method to communicate system behaviour of large and complex systems towards multiple stakeholders during conceptual systems design. Steven has worked as a technical Systems Engineering lead responsible for developing Automated Guided Vehicle Systems for applications in warehouses and factories. His current research focuses on clarifying the complex electric and smart mobility ecosystems by capturing these in usable models and architectures for various stakeholders. E-mail address: s.haveman@utwente.nl



Marlise W. Westerhof holds a Bachelor's degree as well as a Master's degree in Psychology, both achieved at the University of Twente in The Netherlands. She has a background in Human Factors and Engineering Psychology. Since September 2018 Marlise works as a Junior Researcher at the University of Twente at the Department of Design, Production and Management. Her research focuses on user centred design of both the promotion of electric mobility in Europe and the development of electric Mobility as a Service (eMaaS). E-mail address: m.w.westerhof@utwente.nl



Maarten Bonnema is an Associate Professor at the Department of Design, Production and Management at the University of Twente, and at the Norwegian Industrial Systems Engineering group of the University of South-Eastern Norway. His background lies in Electrical, Mechatronic and Systems Design. His main focus is on design of complex systems. One of those complex systems that has his particular attention is electric mobility. Here, he researches the shift to electric mobility from a systems perspective, including technology, infrastructure, facilities, regulations and most importantly, the user. E-mail address: g.m.bonnema@utwente.nl